

# Bankruptcy law, bank liquidations and the case of Brazil

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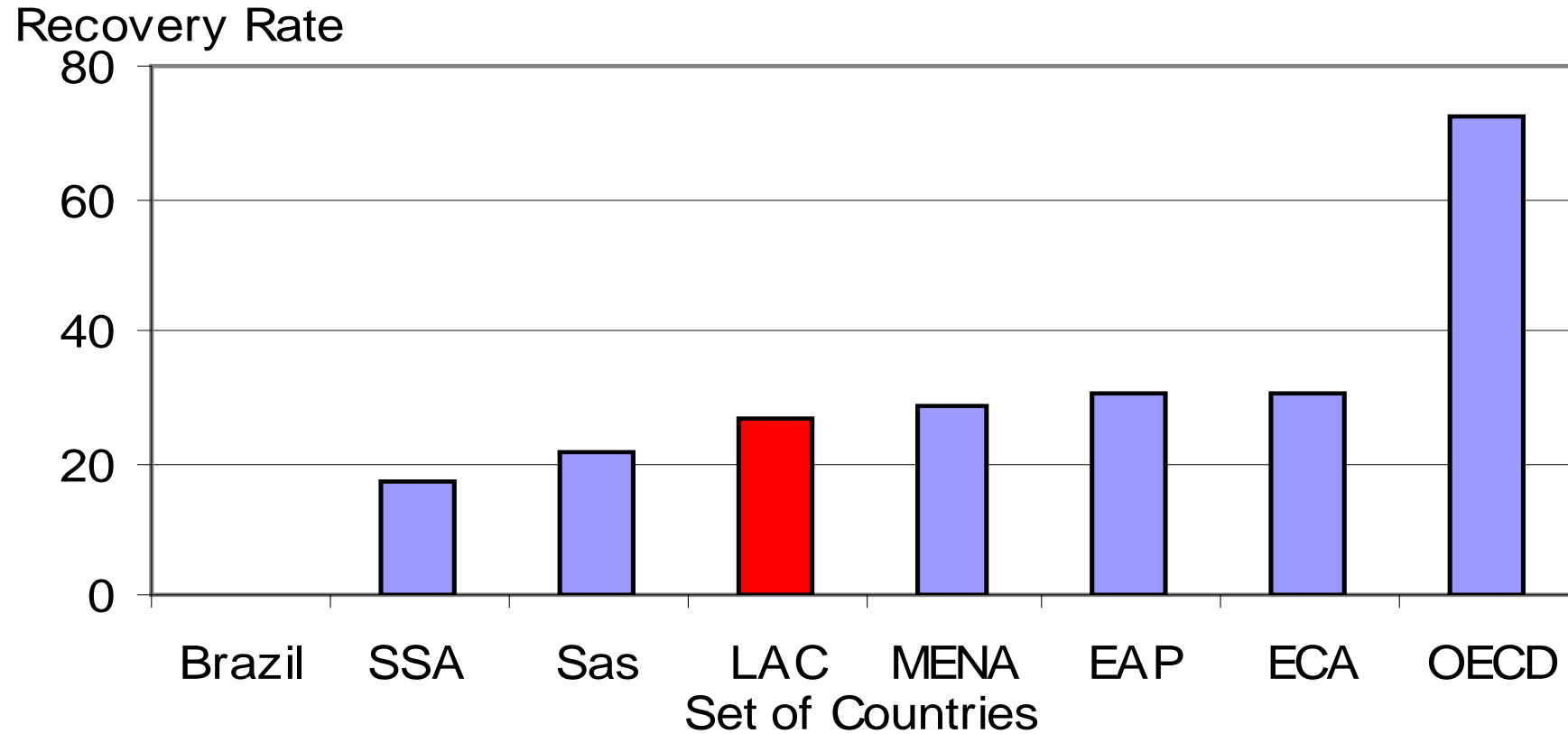
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# Description of the talk

- ▶ A. Corporate bankruptcy law reform in Brazil
- ▶ How bad is Chapter 11?
- ▶ C. Bankruptcy law for banks

# A. Corporate bankruptcy law reform in Brazil

# Creditors' Recovery Rate in case of bankruptcy



# Recovery Rate

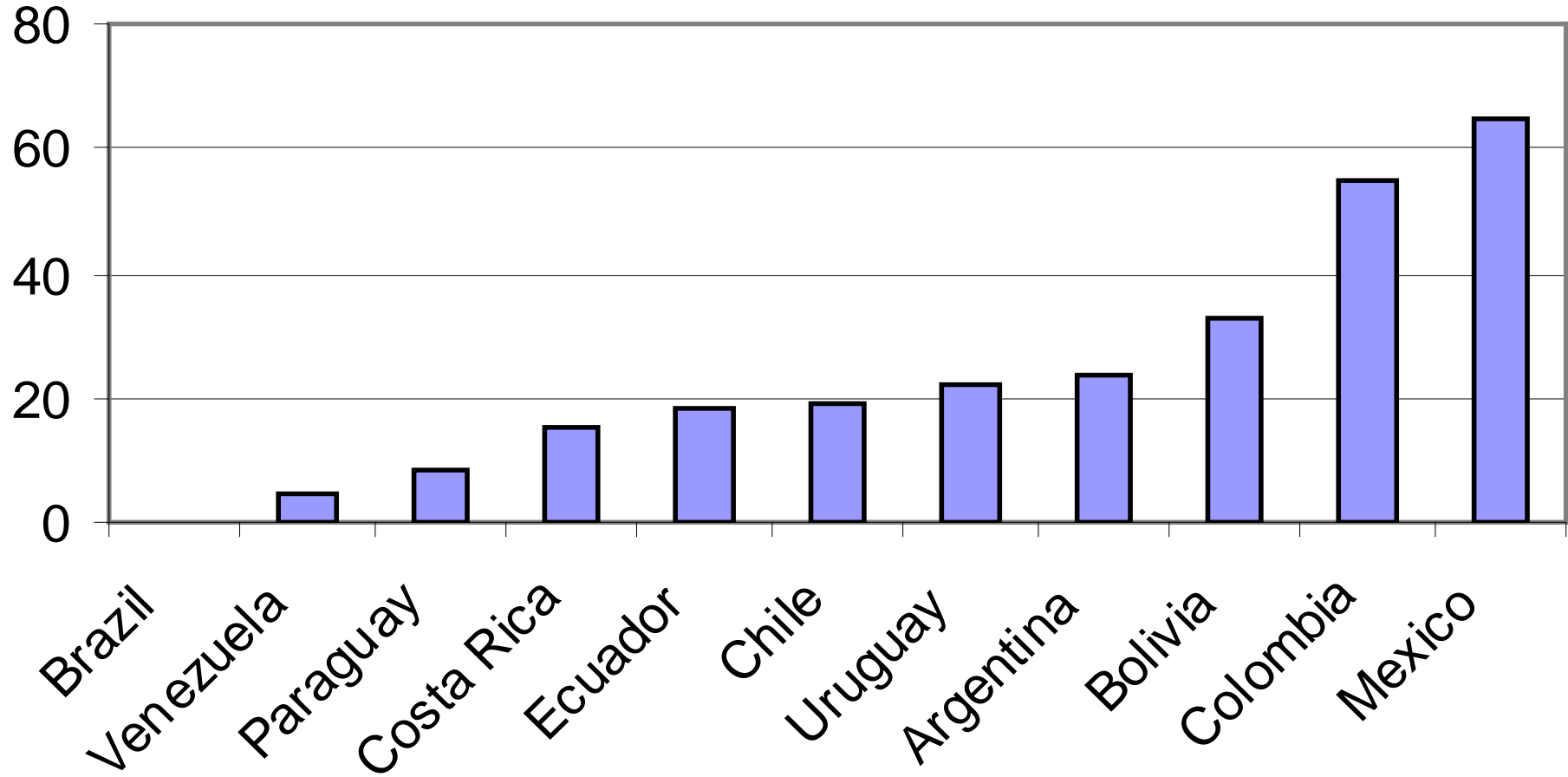
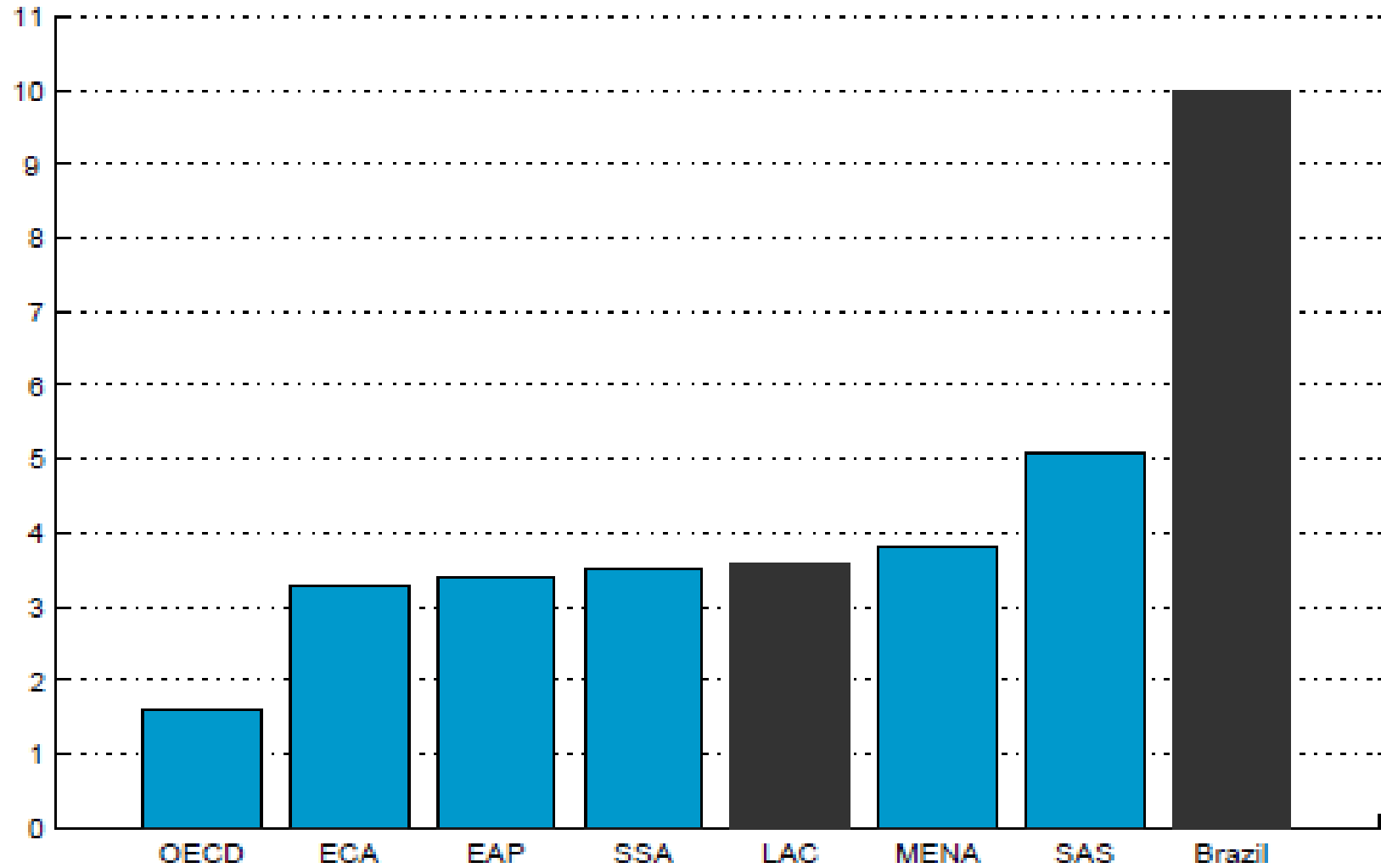


Figure: Average length of insolvency procedures (2004)



# Main changes brought by the Bankruptcy Reform (1)

- ▶ 1. Secured creditors are now given priority over tax credits;
- ▶ 2. Labor claims are limited to 150 times the minimum wage;
- ▶ 3. The insolvent firm can be sold (preferably as a whole) before the creditors' list is formed;

# Main changes brought by the Bankruptcy Reform (2)

- Automatic stay period;
- 5. Only creditors holding claims higher than 40 minimum monthly wages can start a bankruptcy procedure;
- 6. Tax, labor and other liabilities are no longer transferred to the buyer of a liquidated asset (succession problem)



# Main changes brought by the Bankruptcy Reform (3)

- ▶ 7. Any new credit extended to the firm during reorganization is given first priority in case of liquidation.
- ▶ 8. Creditors now play a more important role in reorganization, different from the *concordata*
- ▶ 9. Pre-package provision

Figure 2-A: Liquidation Requests before and after the Reform

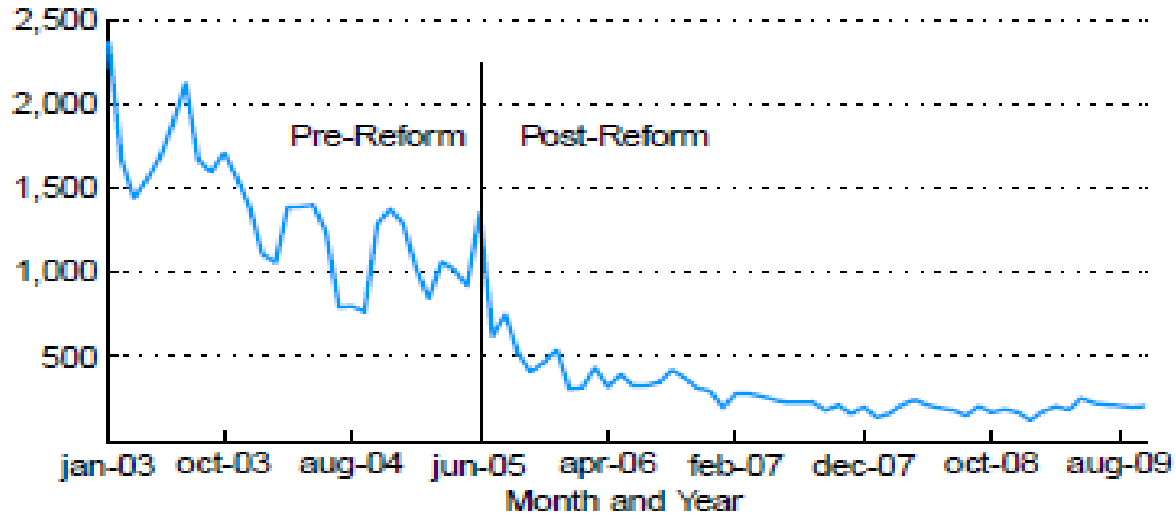


Figure 2-B: Reorganization Requests before and after the Reform

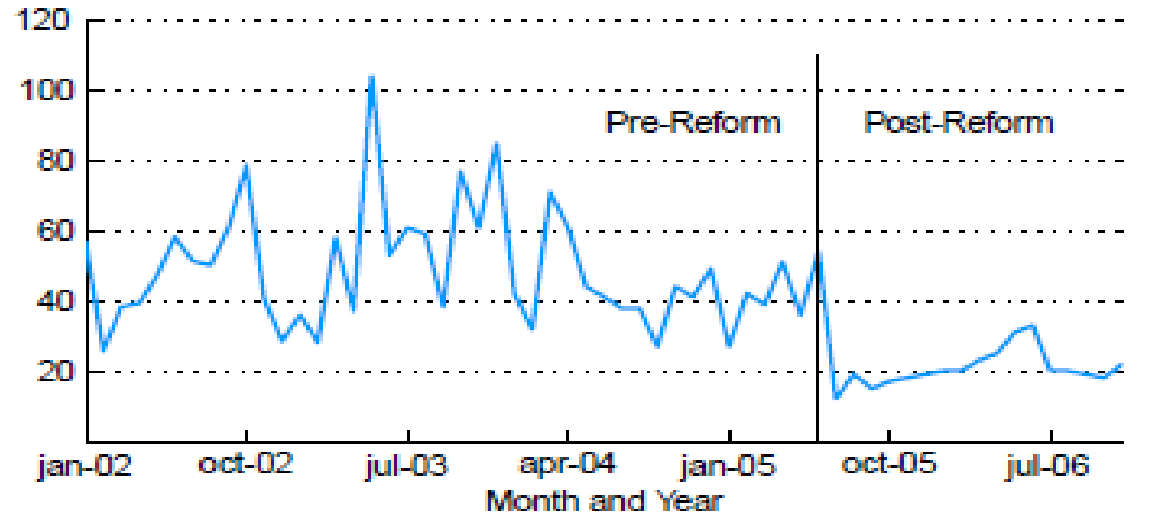
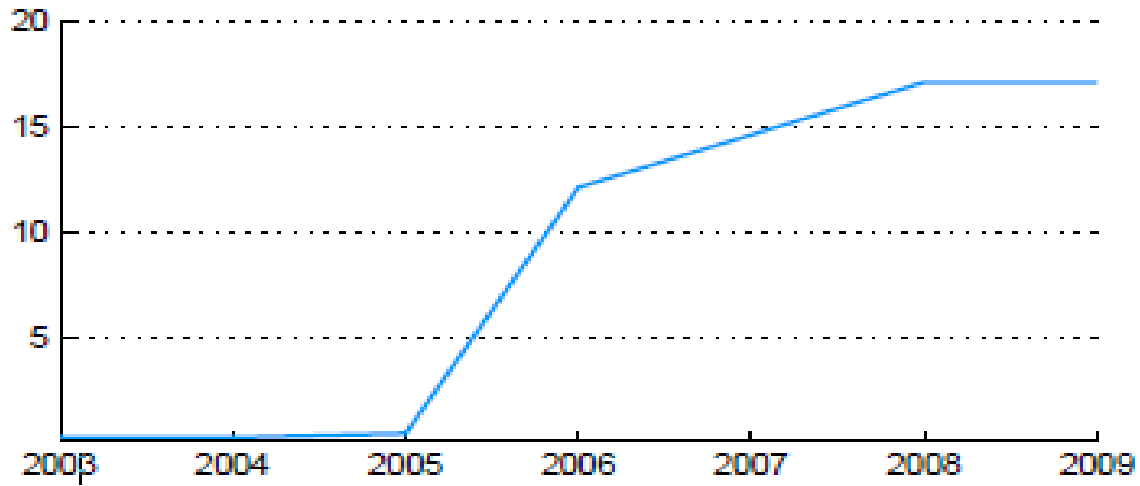
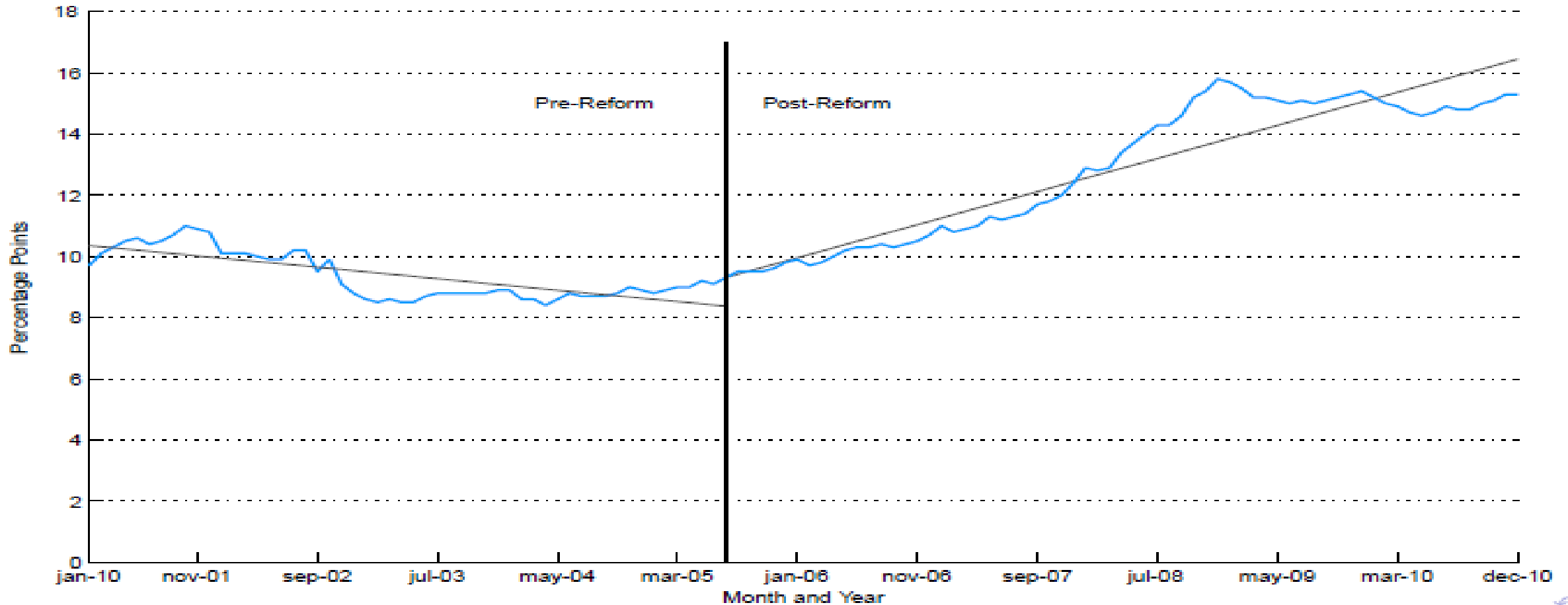


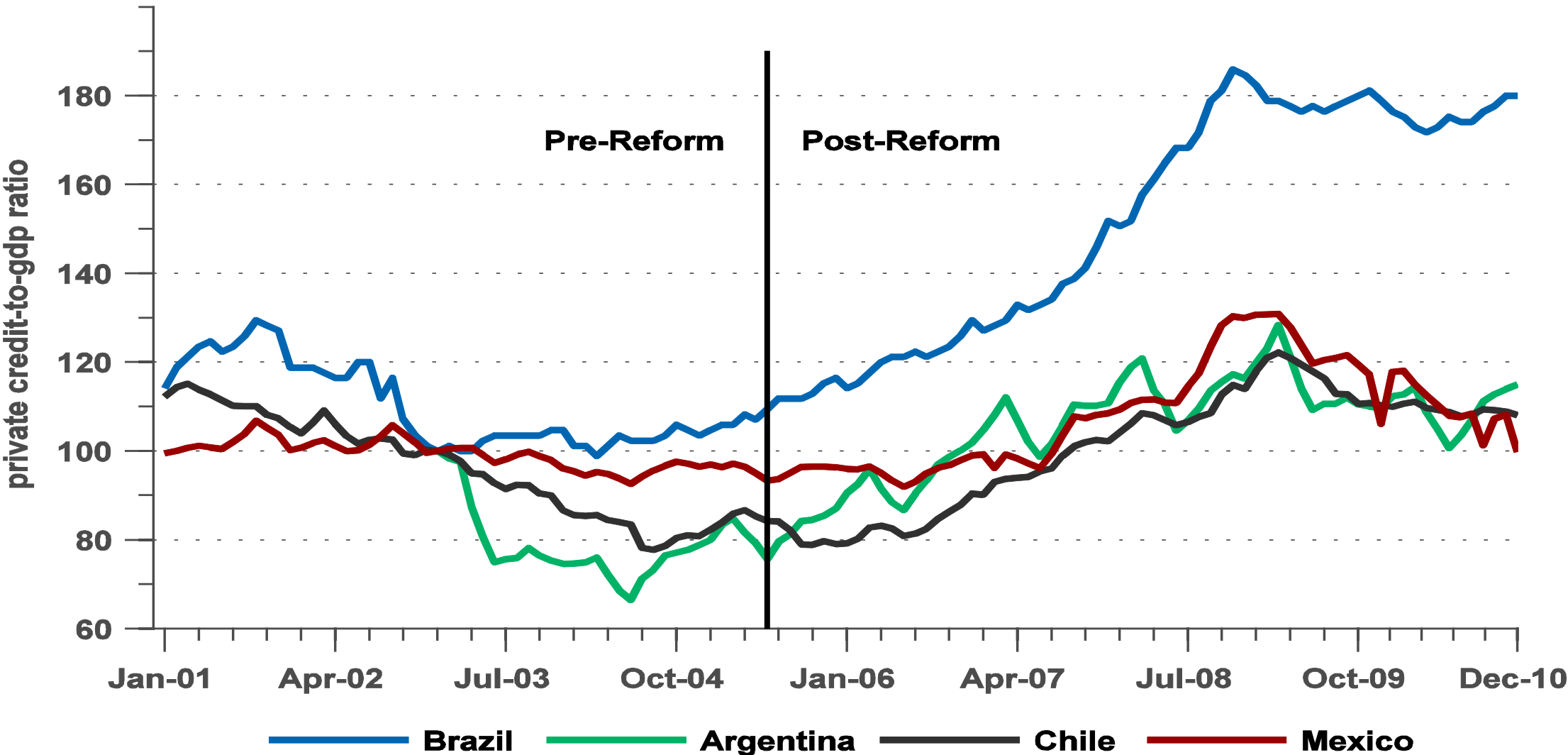
Figure 2-D: Creditors Recovery Rate



# Private Credit to Firms to GDP ratio



# Private Credit to Firms to GDP ratio



# Other consequences of the bankruptcy reform

- ▶ Average time to resolve insolvency drop from 10 to 4 years;
- ▶ Increase in the total debt (also found in micro data);
- ▶ Decrease in the cost of debt;
- ▶ Increase in the average maturity of credit;
- ▶ More credit to riskier firms;

# Other Financial Reforms

- ▶ Consumer credit (payroll loans)
- ▶ Mortgage (new type of leasing)

# Reasons for Chapter 11

- ▶ In Brazil we introduce Chapter 11 also for political reasons. Congress wanted to save firms. Otherwise the law would be difficult to pass.
- ▶ Credit reform that were too pro creditor did not work in Latin America.

# Reasons for Chapter 11

- ▶ Mexico judiciary rejected a law that was too pro-creditor, and a bureaucratic law that included the visitadores and conciliadores was created.
- ▶ Argentina during the 2002 crisis , banks were taking over too many firms. Congress changed the law that had provisions of passing the firms in distress automatically to banks.



# Reasons for Chapter 11

- ▶ Lesson: Congress and Judiciary think there are residual property rights of owner of the firm in case of distress.
- ▶ Chapter 11 provides an organized way of taking care of it.

B. How bad is Chapter 11?

# Araujo and Funchal (2005)

- ▶ The usefulness of Chapter 11 depends on the characteristics of the economy such as:
  - ▶ Structure of the productive sector:
    - ▶ physical capital vs. variable inputs (like materials)
  - ▶ Cost of liquidation (Chapter 7) vs. cost of reorganization (Chapter 11)

# Cost of Bankruptcy

- ▶ Chapter 11: higher recovery rates and better preservations of the firm's value;
- ▶ Pre-packaged reorganizations: lower costs;
- ▶ Bris et al (2006): Chapter 7 takes almost as long to resolve, requires similar fees and provides creditors with lower recovery rates (often zero) than a comparable Chapter 11 procedure.

# Theoretical Framework

- ▶ General Equilibrium model with incomplete markets and bankruptcy.
- ▶ Three agents:
  - ▶ Managers;
  - ▶ Secured creditors finance the fixed inputs;
  - ▶ Unsecured creditors sell the variable input.
- ▶ Two states of nature (solvency and insolvency);
- ▶ Two periods;
- ▶ One good;
- ▶ Two assets.

# Pro-Reorganization Bankruptcy Law

- ▶ Automatic stay.
- ▶ Managers have the right to choose between liquidation and reorganization.
- ▶ Empirical Evidence:
  - ▶ UK: only 20% of bankrupted firms do not go to liquidation (no automatic stay);
  - ▶ Germany: less than 1% (no automatic stay);
  - ▶ US: more than 85% goes to reorganization (automatic stay).

# Simulation Results

- ▶ **For sectors intensive in physical capital the best procedure is pro-liquidation**, since it permits secured creditors to recover their claims immediately, making the cost of capital lower;
- ▶ **For sectors intensive in variable input the best procedure is pro-reorganization**, since it gives trade creditors another chance to recover their credit, making the cost lower;
- ▶ For extremely high levels of liquidation costs the best procedure is pro-reorganization, independent of the physical capital proportion.

# The Optimal Bankruptcy Law (to 44 countries)

## Empirical hypotheses:

1. we use the estimated value of the bankruptcy cost for the U.S. (Bris et al. (2006): (cost of reorganization, cost of liquidation)= (0, 0.58)
2. we use the U.S. sectorial spent share of materials and physical capital to calibrate the proportion of physical capital and variable input. (source: NBER-CES Manufacturing Industry Database)

Using data from U.S. industry sector (that we interpret as industry representative) we hope to identify the technical component - common to the industry in every country - of industry physical capital intensity.



To analyze the optimal bankruptcy law for each country we use the following method:

- first, we calculate the value added share of each industry sector for each country (to infer the size of each sector),
- then we sum the share of each sector that should have a pro-liquidation (or pro-reorganization) procedure.
- If the share of the pro-liquidation sectors is bigger than 50%, then the best for the country is a pro-liquidation bankruptcy law, otherwise the best is a pro-reorganization bankruptcy law.

## Main Results:

- 27 in a sample of 44 countries (or approximately 61%) apply a procedure aligned with our suggestions.
- Approximately 80% of the countries (35 out of 44) should apply a pro-reorganization bankruptcy law.
- Managers always put a higher proportion of their capital when reorganization is available.

- ▶ The result depends on our hypothesis of bankruptcy costs, which we assume to be equal to the U.S.
- ▶ For countries with lower bankruptcy-liquidation costs (as Sweden) the result should move toward the pro-liquidation procedure.
- ▶ For countries with higher costs of liquidation (like Brazil and other developing countries) the result should move toward the pro-reorganization procedure.

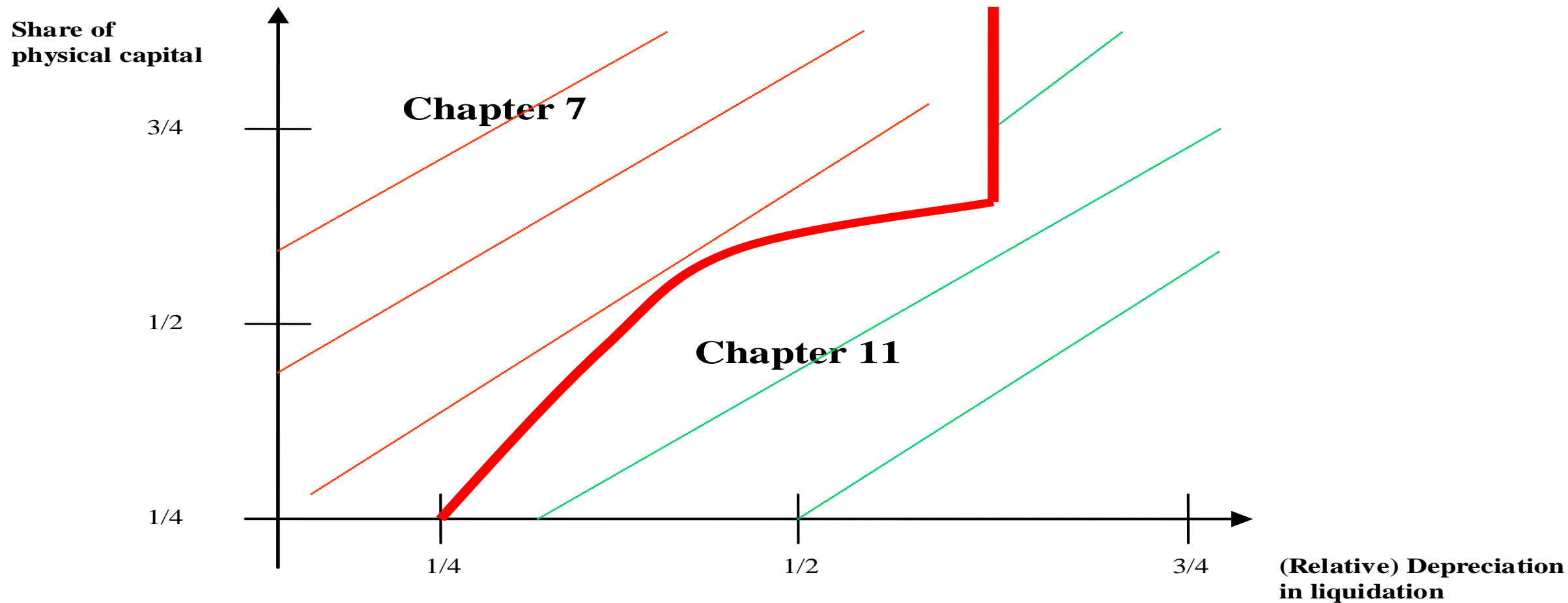


Table 1: Bankruptcy Law Analysis

Countries	Optimal Bankruptcy	Current Bankruptcy Law	Proposed Changes
Australia	pro-reorganization	pro-liquidation	auto stay
Austria	pro-reorganization	pro-liquidation	auto stay
Bangladesh	pro-reorganization	pro-reorganization	none
Belgium	pro-reorganization	pro-reorganization	none
Brazil	pro-reorganization	pro-reorganization	none
Canada	pro-reorganization	pro-reorganization	none
Chile	pro-reorganization	pro-liquidation	auto stay
Colombia	pro-reorganization	pro-reorganization	none
Costa Rica	pro-reorganization	pro-reorganization	none
Denmark	pro-reorganization	pro-liquidation	auto stay
Egypt	pro-reorganization	pro-reorganization	none
Finland	pro-reorganization	pro-reorganization	none
France	pro-reorganization	pro-reorganization	none
Greece	pro-reorganization	pro-reorganization	none
India	pro-reorganization	pro-reorganization	none
Indonesia	pro-reorganization	pro-reorganization	none
Israel	pro-liquidation	pro-liquidation	restrictions on entering
Italy	pro-reorganization	pro-reorganization	none
Jamaica	pro-reorganization	pro-liquidation	auto stay
Japan	pro-liquidation	pro-reorganization	no auto stay and restr. on entering
Jordan	pro-reorganization	pro-reorganization	none

Kenya	pro-reorganization	pro-liquidation	auto stay
Korea	pro-liquidation	pro-liquidation (no restr.)	restrictions on entering
Malaysia	pro-liquidation	pro-liquidation	none
Mexico	pro-reorganization	pro-reorganization	none
Morocco	pro-liquidation	pro-reorganization	no auto stay and restr. on entering
Netherlands	pro-reorganization	pro-liquidation	auto stay
New Zealand	pro-reorganization	pro-liquidation	auto stay
Nigeria	pro-liquidation	pro-liquidation	none
Norway	pro-reorganization	pro-reorganization	none
Pakistan	pro-reorganization	pro-reorganization	none
Peru	pro-reorganization	pro-reorganization	none
Philippines	pro-reorganization	pro-reorganization	none
Portugal	pro-reorganization	pro-reorganization	none
Singapore	pro-liquidation	pro-liquidation (no restr.)	restrictions on entering
South Africa	pro-reorganization	pro-reorganization	none
Spain	pro-reorganization	pro-liquidation	auto stay
Silence	pro-reorganization	pro-reorganization	none
Sweden	pro-reorganization	pro-reorganization	none
Turkey	pro-reorganization	pro-liquidation	auto stay
UK	pro-reorganization	pro-liquidation	auto stay
US	pro-reorganization	pro-reorganization	none
Venezuela	pro-reorganization	pro-liquidation	auto stay
Zimbabwe	pro-reorganization	pro-liquidation	auto stay

# How bad is Chapter 11?

- La Porta et al (1997, 1998) creditors rights index:
  1. There is no automatic stay on assets;
  2. Managers are removed in case of reorganization;
  3. Reorganization petitions are restricted;
  4. Secured creditors come first in case of liquidation;
- Three of these four features are related to reorganizations;
- Using this index in empirical works confounds the effects of these individual features. Also, the index treats all features as equally important.

# Data set

- **Loan Pricing Corporation's Dealscan:** database on syndicated loan contracts (loan size, spread, maturity, security and number of lenders);
- **Compustat Global:** database on firm's financial indicators (total assets, total liabilities, PP&E, equity, net income, etc.)
- **Standard & Poors:** firm-level long term credit rating;
- **World Bank:** country-level economic indicators (GDP per capita, interest rate spread, risk premium, domestic credit to private sector and share of domestic credit supplied by banks);
- **La Porta et al (JPE 1997):** country-level information on legal features of bankruptcy laws. (restrictions on reorganization procedures; automatic stay on assets; share of secured creditors required to approve reorganization plan; legal origin; etc.).



# removing managers

- **punishment for incompetent managers and higher probability of a successful reorganization;**
- **However:**  
manager might be more prepared and experienced than a creditor-appointed one.

# restricting reorganizations

- **If any firm under distress may file for reorganization it may lead to moral hazard and expropriation of creditors.**
- If, however, the restrictions on reorganization are too severe, they might make it too hard for firms to file for reorganization and lead to inefficient liquidations.

# allowing for an automatic stay on assets

- How does having automatic stay in the firm's country of origin affect loan contractual variables?
- **Automatic Stay without creditor protection leads to Moral Hazard, lowering credit supply;**
- **Creditor protection without Automatic Stay may lead to inefficient liquidations due to lack of coordination,"firm run"**
- The net result should point to which effect is more important: the moral hazard or the bad state of nature;

# Some preliminary results (1)

- **Removing managers leads to:**
  - **lower** volume of credit;
  - **lower** loan maturity;
  - **lower** number of creditors on syndicated loans.
- **Restricting reorganization petitions:**
  - **higher** volume of credit
  - **higher** number of creditors on syndicated loans;
  - **higher** loan maturity (weaker result);

# Some preliminary results (2)

- **Demanding unanimity for reorganization approval:**  
**lower**
  - **lower** volume of credit;
  - **lower** loan maturity;
  - **lower** number of creditors on syndicated loans.
  - **higher** loan spread (weaker result);
- **Automatic stay on assets** (weaker results):
  - **lower** volume of credit and maturity;
  - **higher** loan spread;

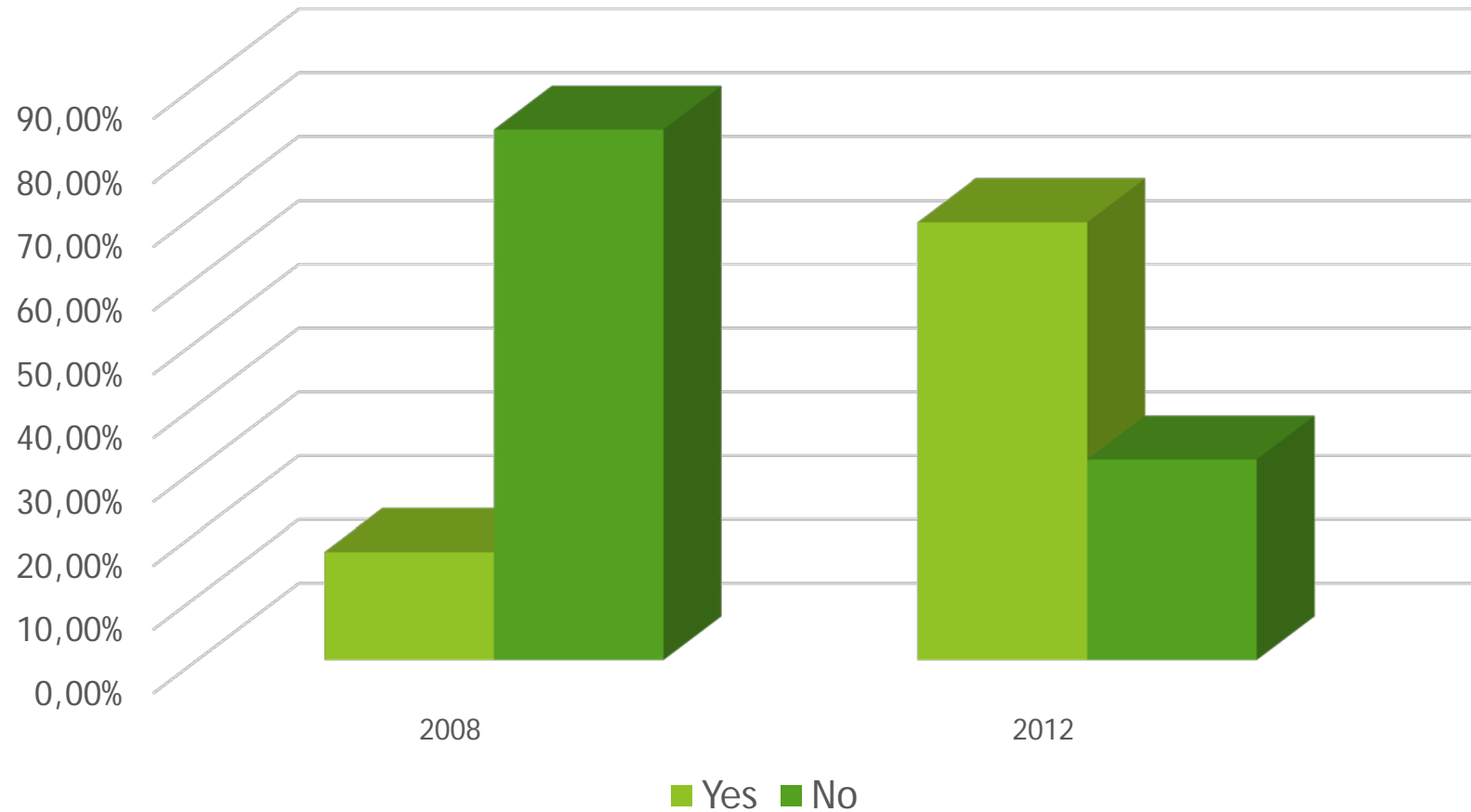
# Banks

- ▶ Institutions whose current operations consist in granting loans and receiving deposits from the public.
- ▶ Banks provide unique services (liquidity and means of payment) to the general public.
- ▶ Banks finance a significant fraction of their loans through the deposits of the public.
- ▶ This is the main explanation for the fragility of the banking sector and the justification for banking regulation.

# Why are banks different?

1. Systemic risk: externalities on other economic agents
2. Liquidity provision
3. Coordination problems (bank runs)

# Is there a separate bank insolvency law/framework?



Source: World Bank



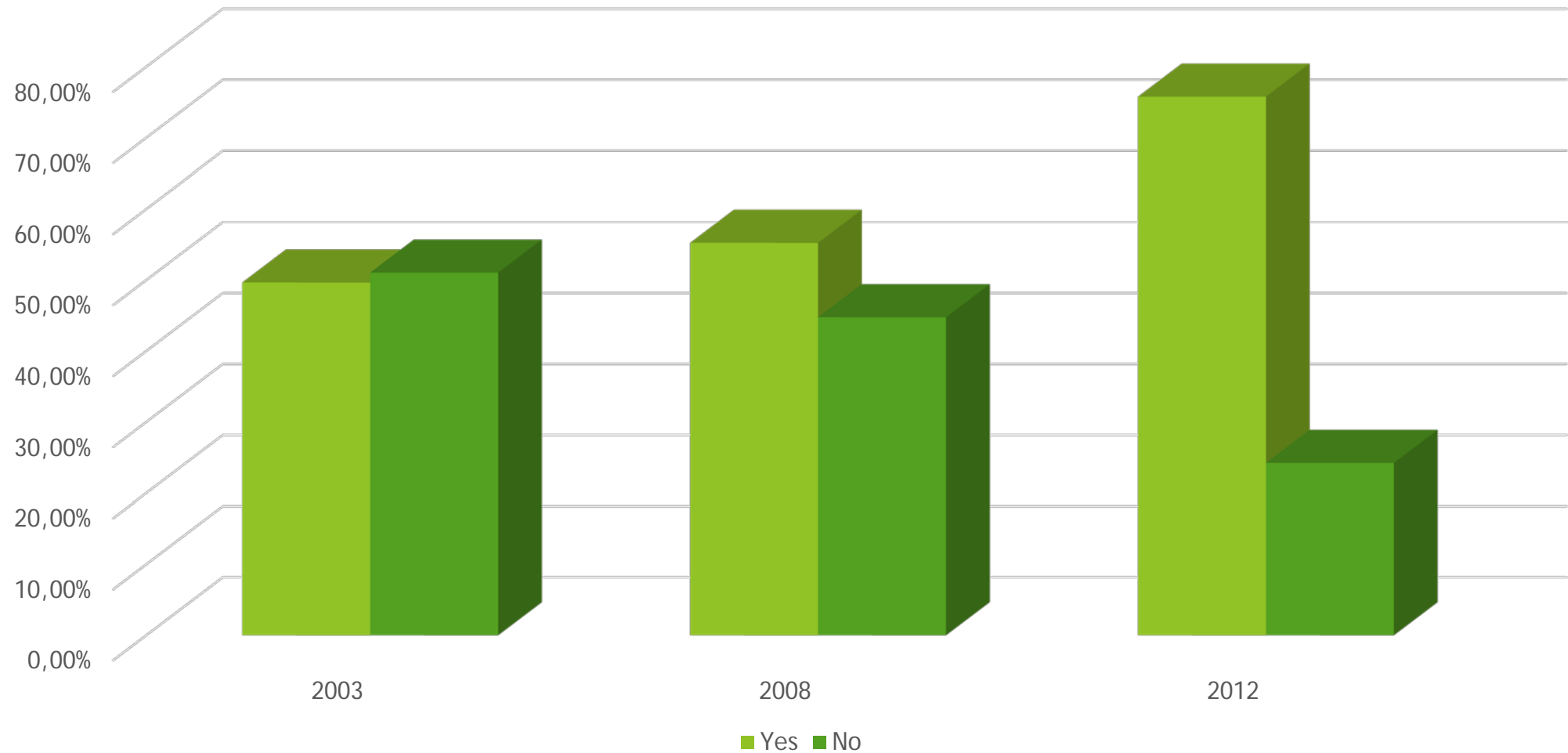
# Bank fragility

- ▶ Diamond and Dybvig (1983)
- ▶ Banks pool deposits to provide insurance against idiosyncratic shocks.
- ▶ Shocks not perfectly correlated: fraction of deposits can finance profitable illiquid investments.
- ▶ If many depositors decide to withdraw for reasons unrelated to liquidity needs: run on banks.

# Deposit insurance

- ▶ Provides partial solution to bank runs.
- ▶ How large?
- ▶ May be compulsory or voluntary; public (more common) or private.
- ▶ Drawback: reduced incentives for bank monitoring by depositors (see Calomires and Kahn (1991)).
- ▶ Moral hazard: excessive risk by managers.

# Is there an explicit deposit insurance protection system?



Source: World Bank

# Moral Hazard

- ▶ Bank owners and Government
- ▶ Bank creditors and Government
- ▶ CEO/Managers and Shareholders

# Moral Hazard: Bank Owners vs. Government

- ▶ In the absence of institutional framework for orderly closure of banks, Central Banks usually prefers bailouts rather than risking contagion.
- ▶ Goodhart and Shoemaker (1995): out of 104 failing banks around the world, 73 were rescued; 31 were liquidated.
- ▶ Large banks are “too big to fail”
- ▶ **Moral Hazard:** Certainty of rescue leads to risky behavior.

# Moral Hazard: Bank Owners vs. Government

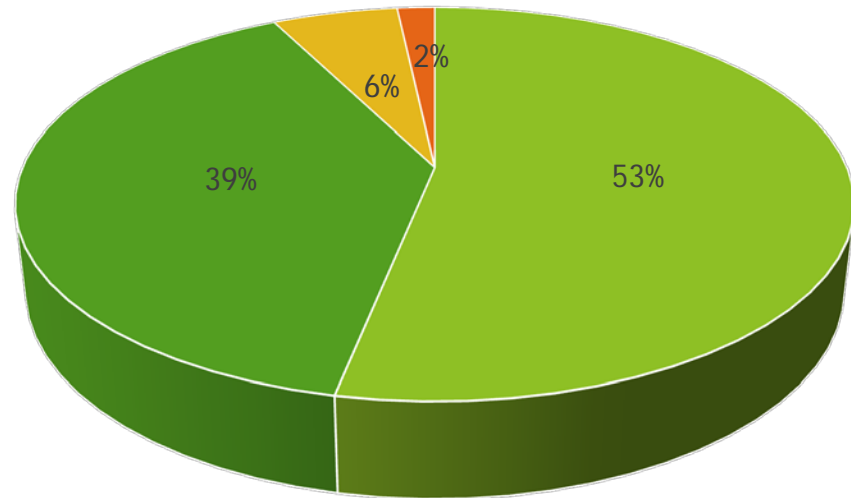
- ▶ Possible solutions:
  - ▶ debt to equity conversion (capital dilution),
  - ▶ stockholders should lose their entire capital;
  - ▶ come last in priority order.
  - ▶ Restricting operations of large banks

# Moral Hazard: Bank creditors vs. Government

- ▶ **Moral hazard:** creditors will be more lenient in providing credit to unworthy banks if they believe in rescue.
- ▶ Possible solutions:
  - ▶ increased haircut,
  - ▶ “COCO bonds” issues.
  - ▶ Hart and Zingales (2009): automatic conversion of debt into equity creates instability and raises cost of capital for banks.
  - ▶ forced equity conversion

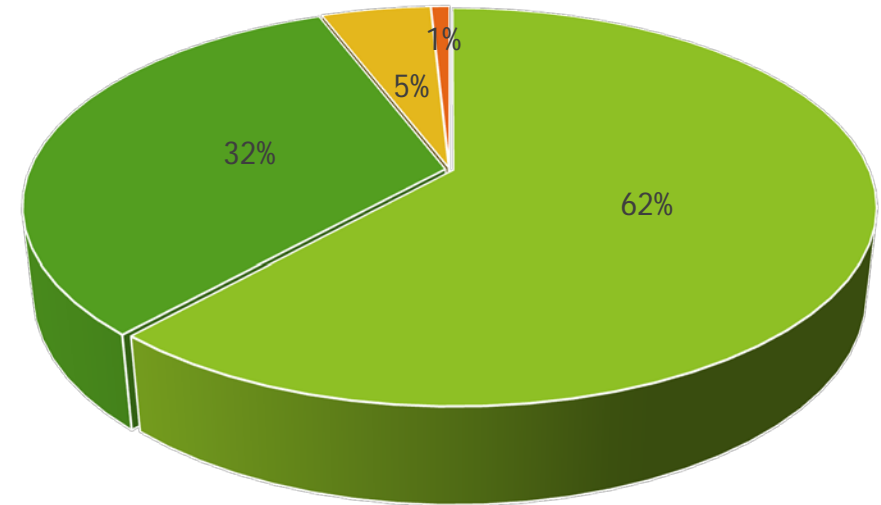
# Which authority has the powers to supersede shareholders' rights?

2008



- Bank supervisor
- Court
- Deposit insurance agency
- Bank restructuring or Asset Management Agency

2012



- Bank supervisor
- Court
- Deposit insurance agency
- Bank restructuring or Asset Management Agency

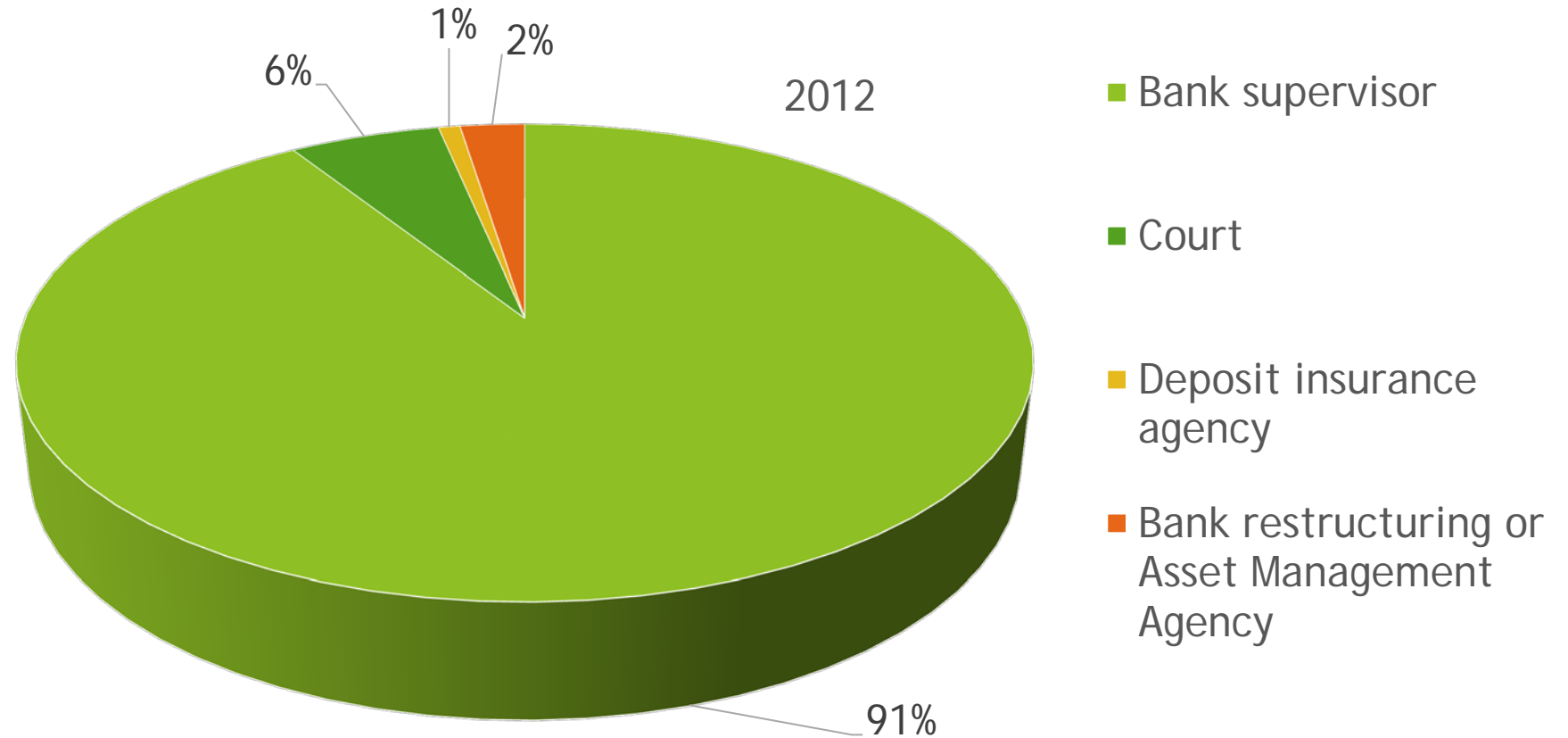
Source: World Bank



# Moral Hazard: CEO vs. Bank owners

- ▶ High bonuses increase managers' expected payoff in taking too much risk.
- ▶ Golden parachutes reduces managers' punishment following bad outcomes.
- ▶ Unlimited gains, limited losses.
- ▶ Yet, eliminating performance incentives altogether is a bad idea.

# Which authority has the powers to remove and replace bank senior management and directors?



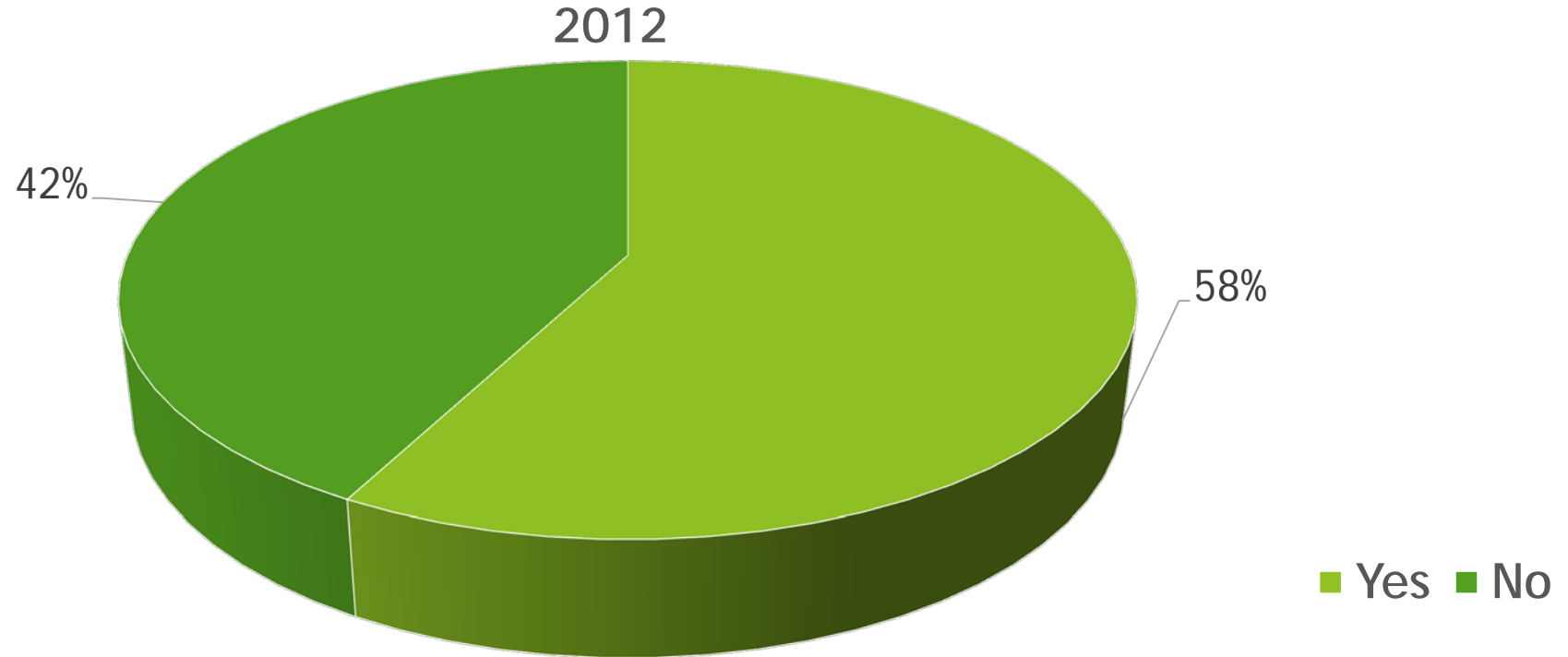
Source: World Bank

# Chapter 11 for banks?

- ▶ The role of the Judiciary vs. the role of the regulators;
- ▶ Bank regulators are more proficient and are faster, but are afraid of potential lawsuits leading to moral hazard
- ▶ Judiciary: no legal suits, but slower

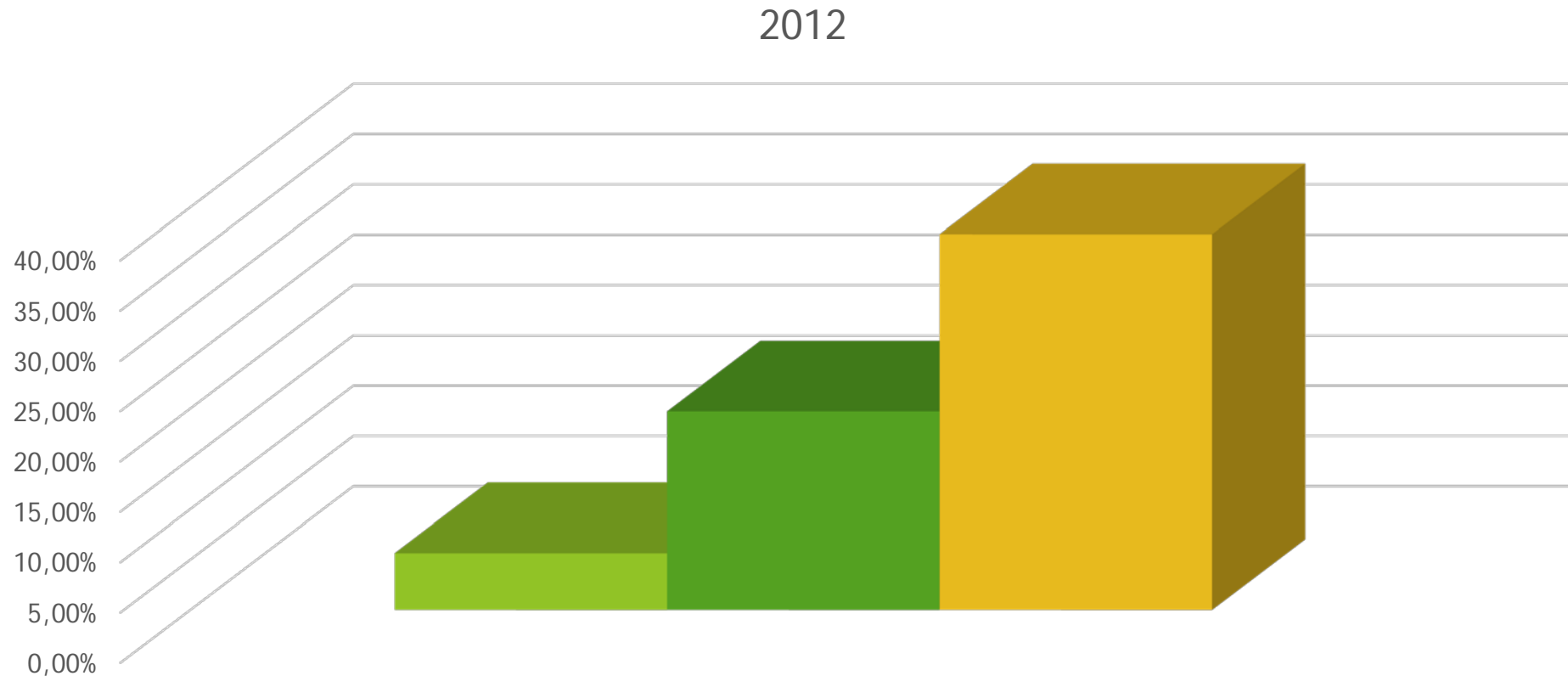
- ▶ OLA: Orderly Liquidation Authority (Dodd-Frank)
  - ▶ liquidation of insolvent systemically important financial institutions (“SIFIs”)
  - ▶ Good Bank / Bad Bank
- ▶ Chapter 11F (Jackson)
  - ▶ FDIC, SEC, or other agency would have the authority to file an involuntary bankruptcy, participate in the proceedings, and power to lend debtor-in-possession financing .
  - ▶ a special set of judges be designated as expert masters
  - ▶ automatic stay: derivatives 3 days only, covering net agreement,  
non-cash repos would be included

# Have your country introduced significant changes to the bank resolution framework as a result of the global financial crisis?



Source: World Bank

# What kind of changes?



- Introduce a separate bank insolvency framework
- Implement coordination arrangements among domestic authorities
- Other

Source: World Bank